

## Mail Sequencing

Mail sequencing was one part of the Mails optimisation programme, which consisted of several strands. The costs listed below are estimates of the proportion of the total costs attributable to the sequencing element alone. Sequencing has enhanced the functionality of our letter-sorting machine and enabled the ongoing extraction and saving of manual sorting hours.

Specification and benchmarking with Royal Mail	External	£3,000
Consultation	External	£7,000
Project Management	Internal	£12,000
Licenses and software development	External	£10,000
Development and Implementation (this includes operating system updates and barcode functionality)	External	£105,000
Training (engineers and frontline staff)	Internal	£5,000

Notes:

- (1) Fees up to May 2019
- (2) 'Internal' relates to IOMPO staff costs